

John Driscoll, Chairman, called the meeting to order at 10:07 a.m.

Voting Members Present: J. Driscoll, A. Bessette, C. Casamento, C. Chase, A. Barton Reeves, F. Archambault, J. Freedman, M. Juthani, M. Boxer, M. Baldock, P. Baker, R. Maric, R. Barry, R. Carbray

1 PUBLIC COMMENT

There was no public comment.

2 CHAIR'S REMARKS

2.1 Welcome

Chairman John Driscoll welcomed members of the Board of Directors, leadership, and guests to the meeting. He highlighted UConn Health's continued commitment to meeting the healthcare needs of Connecticut through the recent acquisition of Waterbury Hospital and ongoing partnership discussions with additional community hospitals. Chairman Driscoll noted the organization's continued strong performance in patient safety, quality, and patient demand, and emphasized UConn Health's growing role in expanding access to care throughout the state.

Chairman Driscoll also highlighted efforts underway to advance research and innovation through the development of an Artificial Intelligence Institute in partnership with UConn and the UConn Foundation. He noted that the initiative is intended to support the responsible integration of artificial intelligence into patient care and other UConn Health areas while positioning UConn Health as a leader in healthcare innovation. He concluded his remarks by recognizing the accomplishments of UConn Health faculty, staff, and leadership in advancing the institution's public mission and strategic priorities.

2.2 Approval of Minutes

- 2.2.1 **Approval of March 9, 2026 Meeting Minutes**
- 2.2.2 **Approval of March 31, 2026 Special Meeting Minutes**
- 2.2.3 **Approval of May 15, 2026 Special Meeting Minutes**

The Board of Directors unanimously approved the three sets of minutes of the UConn Health Board of Directors meetings from March 9, 2026, March 31, 2026 and May 15, 2026.

3 CONSENT ITEMS

3.1 Contracts > \$1,000,000

- 3.1.1 Bioverativ US LLC
- 3.1.2 McKesson Corporation
- 3.1.3 Priority Healthcare Distribution Inc dba CuraScript Specialty Distribution
- 3.1.4 Takeda Pharmaceuticals America
- 3.1.5 Johnson & Johnson
- 3.1.6 Medtronic USA Inc
- 3.1.7 Medline Industries LP
- 3.1.8 Integrated Anesthesia Associates
- 3.1.9 Integrated Anesthesia Associates
- 3.1.10 Integrated Anesthesia Associates
- 3.1.11 Connecticut Children's Medical Center
- 3.1.12 Hartford Hospital
- 3.1.13 The Hospital of Central Connecticut
- 3.1.14 Saint Francis Hospital and Medical Center
- 3.1.15 Propio LS LLC
- 3.1.16 Virtual Radiologic Corporation
- 3.1.17 AssistIQ Technologies
- 3.1.18 DataPivot Technologies Inc
- 3.1.19 Dell Marketing LP
- 3.1.20 NWN Corporation
- 3.1.21 SHI International Corporation
- 3.1.22 Whalley Computer Associate Inc
- 3.1.23 Connecticut Natural Gas
- 3.1.24 Eversource
- 3.1.25 Anthem Blue Cross Blue Shield
- 3.1.26 Makiaris Media Services
- 3.1.27 Triose Inc
- 3.1.28 Fisher Scientific Company Inc
- 3.1.29 Asylum Hill Family Medicine Center Inc
- 3.1.30 Integrated Anesthesia Associates LLC
- 3.1.31 Agility Health Inc
- 3.1.32 Amergis Healthcare Staffing Inc
- 3.1.33 Cardinal Health Nuclear Service
- 3.1.34 Genetech USA Inc
- 3.1.35 Optum 360 LLC
- 3.1.36 Vizient Inc
- 3.1.37 AMN Leadership Solutions Inc
- 3.1.38 FTI Consulting Inc
- 3.1.39 Pillsbury Winthrop Shaw Pittman LLP
- 3.1.40 Cedars-Sinai Medical Center

- 3.1.41 Jackson Laboratory
- 3.1.42 The Jackson Laboratory
- 3.1.43 Mayo Clinic
- 3.1.44 University of California, San Diego
- 3.1.45 University of Massachusetts
- 3.1.46 University of Massachusetts
- 3.1.47 Ellucian Company LLC
- 3.1.48 Hyland Software Inc
- 3.1.49 Intelligent Medical Objects Inc
- 3.1.50 Soft Computers Consultants Inc
- 3.1.51 Strata Decision Technology LLC
- 3.1.52 CT Department of Social Services
- 3.1.53 Asylum Hill Family Medicine Center Inc
- 3.1.54 Saint Francis Hospital and Medical Center

3.2 Leases

- 3.2.1 Asylum Hill Family Medical Center, Inc
- 3.2.2 Asylum Hill Family Medical Center, Inc

3.3 Project Budgets

- 3.3.1 Project Budget for the UConn Health One Munson Road Clinical Fit-Out (Planning: \$18,000,000)
- 3.3.2 Project Budget for the UConn Health Surgery Center Sterile Processing Renovations (Planning: \$1,540,000)
- 3.3.3 Project Budget for the UConn Health MAA Foam Fire Suppression System Replacement (Planning: \$1,400,000)
- 3.3.4 Project Budget for the UConn Health Underground Fuel Tank D1 Replacement (Planning: \$1,200,000)
- 3.3.5 Project Budget for the UConn Health CT-7 Inpatient & Research Renovations (Design: \$2,300,00)
- 3.3.6 Project Budget for the UConn Health Lab Medicine Multiple Lab Renovation (Final: \$3,500,000)
- 3.3.7 Project Budget for the UConn Health Surgery Center Operating Room #6 (Final: \$3,200,000)
- 3.3.8 Project Budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation (Revised Final: \$10,015,000)
- 3.3.9 Project Budget for the UConn health Main Liquid Oxygen Tank Replacement (Revised Final: \$1,320,000)

All Contracts, Leases and Project Budgets were approved unanimously with the following exception: Director Bessette abstained from all votes relating to Hartford Healthcare, St. Francis Hospital, Trinity Health, and Optum.

3.4 Other Approvals

- 3.4.1 Appointment of Dr. Danielle E. Luciano as Obstetrics & Gynecology Chief of Service

The Board of Directors unanimously approved Item 3.4.1 of the agenda.

4 CEO/EVP REPORT**4.1 Chief Executive Officer's Report**

Dr. Agwunobi provided an update on UConn Health's FY26 strategic priorities and accomplishments. He reported that organizational efforts continue to be guided by three overarching objectives: achieving financial strength, supporting growth, and increasing UConn Health's value and relevance to the State of Connecticut. He noted that major initiatives, including managed care negotiations, philanthropy, Project Thrive, the AI Institute, UCH Waterbury Hospital, Bristol Hospital, Day Kimball Hospital, and Solnit Hospital, support these objectives while advancing UConn Health's long-term strategic plan.

Dr. Agwunobi reviewed the successful completion of managed care negotiations with ConnectiCare, Aetna, UnitedHealthcare, and Cigna. He reported that the agreements significantly improved reimbursement rates and positioned UConn Health within or above national market benchmarks for most contracts. He noted that the negotiations represented an important component of UConn Health's long-term financial sustainability strategy and reflected the organization's increased market presence and leverage.

Dr. Agwunobi also highlighted continued progress in philanthropic fundraising efforts. He reported that FY26 fundraising totals exceeded prior years and announced receipt of a letter of intent for a \$10 million gift supporting the proposed Institute for AI Healthcare Innovation. He noted that the institute will focus on advancing artificial intelligence applications in patient care, research, operational efficiency, and healthcare innovation through partnerships with emerging technology companies and industry leaders.

Dr. Agwunobi reported that UConn Health's budget mitigation plan, "Project Thrive," successfully achieved its FY26 financial improvement target established in response to the reduction in state funding. He reviewed several operational initiatives implemented through the program, including expansion of infusion services, growth of clinical programs, operational efficiencies, and revenue enhancement strategies. He noted that the organization remains on track to achieve a balanced operating position for FY26.

Dr. Agwunobi provided updates on UConn Health Community Network initiatives, including UConn Health Waterbury Hospital, Bristol Hospital, and Day Kimball Hospital. He reported positive early volume trends at UCH Waterbury Hospital, ongoing recruitment and staffing improvements, and continued work to expand specialty services and strengthen quality and

patient safety programs. He also reviewed progress toward affiliating Bristol Hospital and Day Kimball Hospital with the Community Network. He provided an update on the Solnit Hospital integration into John Dempsey Hospital, noting that current patient census levels remain sufficient to support UConn Health's 340B Drug Pricing Program eligibility requirements. He concluded by highlighting UConn Health's continued recognition for patient safety and quality performance, including its 11th consecutive Leapfrog "A" Hospital Safety Grade.

4.2 Financial Update

Chief Financial Officer Jeffrey Geoghegan provided a financial update and reported that UConn Health remains on track to achieve a balanced operating position for FY26. He noted that Project Thrive initiatives successfully addressed the budget gap created by reductions in state support and that the organization achieved its FY26 financial improvement target. Mr. Geoghegan reported continued growth in clinical revenues, favorable operating performance across several service lines, and ongoing efforts to strengthen UConn Health's long-term financial sustainability through managed care improvements, operational efficiencies, and strategic growth initiatives.

Mr. Geoghegan reviewed the proposed FY27 Operating Budget and Spending Plan, noting that the budget reflects continued investment in strategic priorities while addressing significant financial pressures associated with collective bargaining agreement salary increases, inflationary costs, and operational growth. He reported that approximately \$55 million in additional revenues or savings initiatives will be required to offset projected compensation increases and maintain a balanced financial position. Leadership continues to evaluate revenue enhancement opportunities, operational efficiencies, and state funding strategies to address these challenges.

Mr. Geoghegan also reviewed the FY27 Capital Budget and Spending Plan, which prioritizes infrastructure improvements, facility modernization, clinical program expansion, equipment replacement, information technology investments, and projects supporting strategic growth initiatives. He noted that recent state bond authorizations and UConn 2000 funding transfers will provide additional flexibility to address capital priorities across the institution.

Mr. Geoghegan concluded with a review of the FY28-FY29 State Biennium Funding Request, which seeks continued state support for academic, research, and clinical operations while addressing anticipated labor cost increases, inflationary pressures, and strategic investments necessary to support UConn Health's mission and future growth. Board members discussed the financial outlook, state funding challenges, and the importance of continuing operational improvement initiatives to support long-term sustainability.

4.2.2 FY27 Operational Budget/Spending Plan

Jeff Geoghegan presented the FY27 Operational Budget and Spending Plan, which supports UConn Health's clinical, academic, research, and operational priorities for the upcoming fiscal year. Following presentation and discussion, *the Board of Directors unanimously approved the FY27 Operational Budget and Spending Plan.*

4.2.3 FY27 Capital Budget/Spending Plan

Mr. Geoghegan presented the FY27 Capital Budget and Spending Plan, which includes funding for infrastructure, equipment, technology, and facility improvement projects across UConn Health. Following presentation and discussion, *the Board of Directors unanimously approved the FY27 Capital Budget and Spending Plan.*

4.2.4 State Biennium Funding Request

Mr. Geoghegan presented the FY28-FY29 State Biennium Funding Request, outlining UConn Health's anticipated funding needs for the upcoming biennium. Following presentation and discussion, *the Board of Directors approved the FY28- FY29 State Biennium Funding Request. Director Charleen Casamento abstained from the vote.*

5 MAIN BUSINESS

5.1 President Update

President Maric highlighted the successful acquisition of Waterbury Hospital and the continued growth of the UConn Health Community Network, noting the significance of these efforts in expanding access to care and strengthening UConn Health's presence throughout Connecticut. She acknowledged the collaboration of state leaders, University leadership, UConn Health leadership, and community partners in advancing these initiatives.

President Maric discussed ongoing efforts to address healthcare workforce shortages through expansion of educational and training opportunities. She highlighted the development of a four-year nursing education pathway at the UConn Waterbury campus designed to support workforce development and increase access to healthcare education within the region.

President Maric also highlighted the success of VeraDermics, a biotechnology company founded on UConn-developed research, which recently completed an initial public offering. She noted that the achievement reflects the strength of UConn's research, innovation, entrepreneurship, and economic development initiatives.

5.2 Dean, School of Medicine Update

Dr. Bruce Liang, Dean of the UConn School of Medicine, provided an update on School of Medicine activities, highlighting continued efforts to expand graduate medical education programs and strengthen physician workforce development across Connecticut. He reported that UCH Waterbury Hospital has been approved as a teaching hospital and will serve as an additional training site for residents and fellows as UConn Health continues to grow its educational footprint through the UConn Health Community Network.

Dr. Liang discussed opportunities to expand residency and fellowship programs through partnerships with affiliated hospitals, noting that graduate medical education remains a critical component of addressing physician workforce shortages throughout the state. He emphasized the importance of creating additional clinical training opportunities while maintaining the quality of UConn's educational programs.

Dr. Liang also highlighted ongoing research activity within the School of Medicine and noted that faculty continue to pursue new grant opportunities and research collaborations despite challenges within the federal funding environment. He emphasized the importance of supporting research, education, and clinical partnerships to advance the School of Medicine's academic mission.

5.3 Dean, School of Dental Medicine Update

Dr. Steven Lepowsky, Dean of the School of Dental Medicine, provided an update on research, accreditation, and professional achievements within the School of Dental Medicine. He reported that research productivity continues to exceed national trends, noting that since March the School has received an additional \$7.2 million in new federal grant funding.

Dr. Lepowsky highlighted several significant research accomplishments, including Dr. Chang Chung Lu receiving two new NIH R01 awards within the same month. With these awards, Dr. Lu now holds five concurrent NIH R01 grants, a distinction that may be unique among faculty at U.S. dental schools. He also reported that Dr. Anna Dongari, Associate Dean for Faculty Affairs, received renewal of her NIH R01 grant, extending a continuous record of NIH funding that now exceeds 25 years.

Dr. Lepowsky reported that the School's Continuing Dental Education Program recently completed its accreditation review by the Commission for Continuing Education Provider Recognition (CERP) of the American Dental Association. Following submission of a self-study and virtual site visit, the program received full accreditation with commendations for a four-year term, exceeding the standard two-year approval period.

Dr. Lepowsky also shared that the School of Dental Medicine received the Emmeline Roberts Jones Award from the Connecticut State Dental Association in recognition of its contributions

to oral healthcare, organized dentistry, and advocacy for women in dental medicine. He further noted that 11 of the 22 awards presented by the Association were awarded to UConn alumni, including four faculty members, reflecting the school's continued role in developing both the dental workforce and professional leadership within Connecticut.

5.4 Research Update

Dr. Lindsey DeStefano, Interim Vice President for Research, provided an update on research activities across UConn Health, reporting continued success in securing NIH and other federal research funding despite ongoing uncertainty in the national funding environment. She noted that new awards continue to be received across multiple disciplines and attributed the positive funding trends to the strength, relevance, and societal impact of research being conducted at UConn Health.

Dr. DiStefano highlighted the importance of continued investment in strategic research priorities, including translational genomics and other interdisciplinary areas that support collaboration across the institution. She emphasized the need to continue building upon established areas of research excellence while expanding opportunities for future growth.

Dr. DiStefano also discussed recently proposed revisions to the federal Uniform Guidance regulations released by the Office of Management and Budget. She noted that, if implemented as proposed, the changes could significantly impact research funding and administration nationwide by shifting grant award decision-making authority away from federal agencies. UConn Health leadership and research administration are working with professional organizations and peer institutions to provide feedback during the public comment period and to keep faculty informed of potential changes and their impact.

Dr. DiStefano concluded by noting that recent state support for research initiatives will provide additional opportunities to strengthen the research enterprise and support investigators across UConn Health.

6 FINANCE SUBCOMMITTEE REPORT

Director Freedman provided a brief update on the Committee's activities. He reported that the Finance Subcommittee met immediately prior to the Board meeting and reviewed project leases, contracts, and project budgets. The Subcommittee approved the items, which were subsequently presented to and approved by the Board of Directors.

7 BUILDINGS AND GROUNDS SUBCOMMITTEE REPORT

Mr. Richard Carbray, Chair of the Buildings and Grounds Committee, reported that the Buildings & Grounds Subcommittee met on May 21, 2026. Dr. Agwunobi provided an update on capital funding and planning initiatives, including the transfer of previously authorized FY24, FY25, and FY27 state bond funds into the UConn 2000 program, making approximately \$65 million available

for strategic capital investments. Updates were also provided on facilities technology, modernization efforts, implementation of a new facilities asset management platform, capital planning activities, and construction projects. The Committee reviewed nine projects scheduled for Board consideration, which were subsequently approved by the Finance Subcommittee and Board of Directors.

8 ACADEMIC AFFAIRS SUBCOMMITTEE REPORT

Director Archambault reported that the Academic Affairs Subcommittee met on April 20, 2026. The Committee received departmental review reports for Emergency Medicine, Public Health Sciences, Dermatology, Cell Biology, and the Health Disparities Institute. Updates were also provided regarding the School of Dental Medicine departmental review process, accreditation commendations received by the Office of Community and Continuing Medical Education, and the UConn-Canaan Fellowship Program, which provides entrepreneurship and venture capital training opportunities for students in the Schools of Medicine and Dental Medicine.

9 CLINICAL AFFAIRS SUBCOMMITTEE REPORT

Director Chase provided a brief update on the Committee's recent activities, reporting that the Clinical Affairs Subcommittee met on May 14, 2026. The Committee received updates on UConn Health's 11th consecutive Leapfrog Hospital Safety Grade "A" designation, Newsweek's recognition of UConn Health as a Best Maternity Hospital, the opening of the Torrington multispecialty clinic, implementation of a new radiation oncology therapy system, and ongoing integration efforts involving Solnit Hospital and Waterbury Hospital. Additional discussion included quality and patient safety metrics, patient culture survey results, and approval of Dr. Danielle Luciano as Chief of Obstetrics and Gynecology. The Committee also received updates regarding dental reimbursement improvements through agreements with Cigna and the Connecticut Department of Social Services.

10 JOINT AUDIT & COMPLIANCE COMMITTEE REPORT

Director Boxer reported that the Joint Audit & Compliance Committee met on March 26, 2026. The Committee received the UConn 2000 audit report from CBIZ, approved a one-year contract extension with CLA for audit services, reviewed and accepted two internal audit reports, and received updates on compliance activities, information technology initiatives, and the audit strategic plan. UConn Health reported a net reduction in open management action items from 74 to 68.

11 INFORMATIONAL REPORTS

11.1 Recruitment & Retention MOU/MOAs

11.2 UConn Medical Group Operational Report

Chairman Driscoll noted that Informational items may be found beginning on page 184 of the Board Books.

12 EXECUTIVE SESSION – At 12:23 p.m. the Board unanimously voted to enter Executive Session to discuss matters exempt from disclosure pursuant to Connecticut General Statutes §§ 1-200(6), 1-206, and 1-210(b)(1).

The Board returned to public session at 12:54 p.m.

With no further business, the meeting was adjourned at 12:55 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Andrea Keilty", with a stylized flourish at the end.

Andrea Keilty
Chief of Staff & Liaison to the Board